



AGENDA:

- Brief History of LOGCAP
- LOGCAP Contracts and Task Orders
- LOGCAP Contracting Staff Overview
- LOGCAP Contracting Support
- LCIV Task Order Competitions
- LCIV Task Order Administration
- Change Management Process
- LOGCAP Award Fee Processes



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LOGCAP AND SERVICES





What is LOGCAP?

- Logistic Civil Augmentation Program (LOGCAP)
- A Department of the Army Program designed to have a contractor in place to provide contingency support services with little notice
- Provides Base Camp set-up to MWR services
- Service only contracts
- Contractor employees are not combatants civilians accompanying the work force





BLS Functions

CTP Functions, Non BLS

Facilities Management

Hazardous Material (HAZMAT)/Hazardous Waste (HAZWASTE) Storage

Vector & Pest Management Services

Laundry Service Operations

Food Service Operations

Morale, Welfare and Recreation

Power Generation

Water Production

Billeting

Waste and Sewage Management

Material Handling Equipment (MHE)
Operations

Maintenance (White Equip.)

Transportation Motor Pool (TMP)
Operations

Shuttle Bus Service

Class III Retail Operations

Fire Fighting Services and Fire Protection

Oxygen Generation Operation and Maintenance

Project Planning

Government Support Services

Ice Production

Postal Services

Joint Distribution Center (JDC)

Forward Redistribution Center (FRP)

Supply Support Activity (SSA)

Central Receiving Shipping Point (CRSP)

Class I Operations

Mortuary Affairs

Central Issue Facility (CIF)

Self Service Supply Center (SSSC)

Class III Bulk (B) Fuel Operations

Class V Operations

Class VIII Medical Supply Support

Class IV (Air) Supply Support Activity

Field Maintenance

Fuel Testing Facilities

Common User Land Transport (CULT) Operations

Material Handling Equipment (MHE)

Recovery Operations

Movement Control Team (MCT)
Ground Operations

MCT Air Operations

Expeditionary Sustainment Command (ESC) Headquarters Transportation Operations

ESC Headquarters Container Inventory/Data Management

Transportation Coordinator's Automated Information Form Movements System II (TC-AIMS II) Section

Container and Cargo Movement



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LOGCAP HISTORY





- A Brief LOGCAP History
- July 1989 Army Central Command (ARCENT) awarded the first LOGCAP contract in support of the US 3rd Army
- The Gulf War 1990-91 LOGCAP planners deployed with ARCENT Advance Party for Operations Desert Storm.
- August 1992 first contract awarded competitively by USACE to Brown & Root Services Corporation to support the United Nations in Somalia.
- April 1996 Army Materiel Command (AMC) assumed LOGCAP administrative, management, and execution from USACE.
- 1997-2001 DynCorp awarded LOGCAP II (competitive)
- Since 9/11/01 Level of LOGCAP Contractor support has been unprecedented.



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BASIC CONTRACT

AND

TASK ORDERS





BASIC CONTRACTS:

LOGCAP III Contract Competitively Awarded: 14 Dec 01

- •Contractor: Kellogg Brown & Root Services (KBRS)
- •Length: 10 years (Base + 9 Option Years)
- •Currently in 9th Option Year
- •Unlimited Dollar Amount

LOGCAP Support Contract Competitively Awarded: 16 Feb 07

- ■Contractor: Serco, Inc.
- •Length: 5 Years (Base + 4 Option Years)
- •Currently in 4th Option Year
- Maximum \$45 Million Annually

LOGCAP IV Contracts Competitively Awarded: June 2007,

- ■Re-executed 17 Apr 08
- •Contractors: DynCorp International, Fluor Intercontinental, KBR
- •Length: 10 years (Base + 9 Option Years)
- Currently in 2nd Option Year
- •Maximum \$5 Billion Annually per contractor





TASK ORDER SUMMARY - KBR (LCIII & LCIV)

Company/ Contract Number/Task Order		Count ry	Notes	
DAAA09-02-D-0007				
Task Order 151	Support, operate and maintain the Chief of Mission (COM) and Multi- National Force Iraq (MNFI) at the U.S. Embassy and Iraq	Iraq	Cost-Plus-Award-Fee Service Contract Currently in an 8 month extension of POP4	
Task Order 159	Support Multi-National Corp/Multinational Coalition in support of Operation Iraq and Operation Enduring Freedom	Iraq	Cost-Plus-Award-Fee Service Contract Currently in a second option period	
W52P1J-07-R-0009				
Task Order 0001	Program Management Office (PMO)		Firm Fixed Price, Service Contract Base Year + 9 Option Years Currently in Option Yr 3	
Task Order 0002	Iraq Corps Logistic Support Services (CLSS), Transportation, Postal (CTP)	Iraq	Cost Plus Fixed Fee Service Contract Base Year + 4 Option Years Currently in Base Year	
Task Order 0003	Basic Life Support	Bahrain	Cost Plus Award Fee Service Contract Base Year + 4 Option Years Currently in Base Year	





TASK ORDER SUMMARY LCIV - DYNCORP

Company/ Contract Number/Task Order	Service	Country	Notes
DynCorp W52P1J-07-D-0007			
Task Order 0001	Program Management Office (PMO)		Firm Fixed Price Service Contract Base Year + 9 Option Years Currently in Option Yr 3
Task Order 0002	Kuwait AOR LOGCAP Support Ops	Kuwait	Cost Plus Award Fee Service Contract Base Year + 4 Option Years Currently in Option Yr 2
Task Order 0003	Udairi Airfield - Airfield Support Ops	Kuwait	Cost Plus Fixed Fee Service and Facilities Contract Base Year + 4 Option Years Currently in Option Yr 2
Task Order 0004	Afghanistan South Basic Life Support	Afghanistan	Cost Plus Award Fee Service Contract Base Year + 4 Option Years Currently in Base Year





TASK ORDER SUMMARY LCIV - FLUOR

Company/ Contract Number/Task Order	Service	Country	Notes
Fluor			
W52P1J-07-D- 0008			
Task Order 0001	Program Management Office (PMO)		Firm Fixed Price Service Contract Base Year + 9 Option Years Currently in Base Year
Task Order 0002	RC-East - Base Life 302 Support (BLS) Afghanist (Urgent)		Cost Plus Award Fee, Service and Facilities Contract Task Order expired, closeout
Task Order 0003	Test, Measurement, Diagnostic Equipment (TMDE)	Iraq/Afghanistan	Cost-Plus-Fixed-Fee Service and Facilities Contract Base Year + 4 Option Years Currently in Base Year
Task Order 0004	RC-South bridge - Base Life Support (BLS) (Urgent)	Afghanistan	Cost Plus Award Fee Service Contract Task Order expired, closeout
Task Order 0005	Afghanistan North - Base Life Support (BLS)	Afghanistan	Cost Plus Award Fee Service Contract Base Year + 4 Option Years Currently in Base Year





LOGCAP Program Support Contract (SERCO)

- Cost-Plus-Award Fee (CPAF) task orders for support to the Program Office, Deputy Program Directors (DPD), Contracting Office, and liaison efforts
- Provides support for program planning and operations, exercises, and contracting
- Logistics Management Specialists, Cost Analysts, Property Analysts located in Iraq, Afghanistan, Kuwait, and CONUS





LOGCAP CONTRACTING TEAM





- Division Chief
 - Supervises and Integrates all LOGCAP functions
- Branch Chief

actionc

- Manage Overall Contracting Operations and Task Order Competition Process
- Contracting Officers
 - Primary Contractor Interface During Task Order Competitions
 - Primary POC for Addressing Day to Day Contracting Issues
- Contract Specialists
 - Carry out contracting functions under the direction of a Contracting Officer
- Contracting Officer (Forward)
 - Warranted with full authority





LOGCAP Contracting Division

Amy Hayden, Division Chief

Mark Mower, Branch Chief A Tim Johnson, Branch Chief B Connie Shelangoski, Branch Chief C





LOGCAP BRANCH A - Mark Mower, Branch Chief

Contracting Operations: Afghanistan Task Orders, Basic Performance Contr Support Contract

Afghanistan Team (South AOR)

- Tom Artioli, Contracting Officer
- Lindsey Wingate,
 Contract Specialist
- Tom Dodd, Contract Specialist

Afghanistan Team (North AOR)

- Greg Johnson,
 Contracting Officer
- Brent Evans, Contract Specialist
- Tyler Wentler,
 Contract Specialist

Basic Performance and Support Contract Team

- Nancy Thomas,
 Contracting Officer
- Celeste Hobert,
 Contracting Officer
- Nancy Andreesen,
 Contract Specialist
- Phillip Spurgetis,
 Contract Specialist
- Eric M. Jackson,
 Student Aid





LOGCAP BRANCH B - Tim Johnson, Branch Chief

Contracting Operations: Iraq, Bahrain, and Kuwait Task Orders; and Close Out Management

LOGCAP III Iraq Team

- Dick Terhune, Contracting Officer
- David Weindruch, Contract Specialist

LC IV Iraq DoS BLS 2011 Team

- Bob Egan, Contracting Officer
- David DeAnda, Contracting Officer
- Luke Welling, Contract
 Specialist

Bahrain Team

- Bryan
 Luchsinger,
 Contracting
 Officer
- Marisol Trevino, Contract Specialist

LC IV Iraq CTP Team

- Mike Lansing, Contracting
 Officer
- Neal Williams, Contract Specialist

Kuwait LCIII & IV Close Out Team

- Grant Curtis, Contracting Officer
- Bryan
 VerSchoore,
 Contract
 Specialist
- Donita Workman, Contract Specialist
- Mary Seaholm, Contract Specialist
- Anna Welker,
 Student Aid





LOGCAP BRANCH C - Connie Shelangoski, Branch

Contract Tost Monitoring, Report Management, Business Process Management, Business System Monitoring, External Inquiry Management, Task Order Competition Support, Definitization / Negotiation Support, Acquisition Planning, Division Admin Support, External Audit Support, Oversight & Compliance, Award Fee Management,

CPARS Management

Afghanistan Definitization Team

- John Cooper, Contracting Officer
- Bryan Knutson, Contract Specialist
- Marcia Larssen, Contract Specialist

Core Task Order Competition & Negotiation Support Team

- Bill Swartz, Technical Specialist
- Dennis Bowry, Technical Specialist
- Ken Boquist, Lead Analyst / Contract Specialist
- FROM PRICING GROUP – MATRIX SUPPORT
- Mike Dean, Cost/Price Analyst
- Cindy Ball, Cost/Price Analyst

Admin Support

- Faith Dykes, TASM
- Eric D. Jackson, TA/Admin Assistant
- Cathy Raines,
 Admin Assistant

Operations Support

- Kitty Ver Straete, Procurement Analyst
- Gretchen Gitchell, Contract
 Specialist





Procurement Contracting Officer (PCO) Forward

- Rotation (3 month, 4 month, or 179 days)
 - Kathy Potter, Iraq (Camp Victory)
 - Tom Petkunas, Afghanistan (Bagram)
- Boots on the ground PCO
- Field contact for task orders
- Negotiate Iraq ACLs for LCIII Task Order 159
- Participate in Award Fee Boards 15 June 2011





LOGCAP Support

- DCAA
 - Provide Audit Assistance During the Task Order Competition Process, Follow-on Pricing Actions and close out actions
 - Jerry McAfee DCAA LOGCAP Coordinator
 - Connie Shelangoski LOGCAP's DCAA POC
- Support Contractor (Serco, Inc.)
 - Assist in the Development of ICEs
 - Provide Resource and Cost Analysis Assistance during the Task Order Competition Process and Follow-on Pricing Actions
- DCMA
 - Delegated contract administration including property management IAW FAR 42.302 (a)



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LOGCAP COMPETITIONS





LOGGARCTE TAWK AR rdersofompetistions (Typical mance Based Acquisition Methods

- Performance Work Statement (PWS) is Utilized
- Standardized Work Breakdown Structure (WBS)
- Fair Opportunity
- Best Value Competition IAW FAR 15.101
- Not a Formal Source Selection
- Contract Type
 - Cost Plus Fixed Fee (CPFF)
 - Cost Plus Award Fee (CPAF)
 - Option to Use Other Contract Types
- Contract Term Base Year May Include Option





LOGCAP IV Task Order Competitions

- (Fypicæl) pcont. DPD in Coordination w/Supported Unit
- Request for Proposal (RFP)
 - Best Value Competition
 - Typical Evaluation Areas
 - Technical / Management Approach
 - Past Performance
 - Cost / Price
 - External Support for Evaluations may include assistance from DPD and Supported Units, Support Contractor, DCAA, and DCMA
 - Q&A's plus Clarifications or Discussions (if applicable)



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LOGCAP ADMINISTRATION TOPICS



LOGCAP IV Task Orders Administration

1. Thank Management Process

- Minimize the need for priced administrative changes
- FAR 15.408, Table 15-2, Instructions for Submitting Cost/Price Proposals When Cost or Pricing Data Are Required

2. Project Level Accounting > \$100K

3. Cost Variance Reporting Requirements

- Earned Value Management Implementation Guide
 - Non-Schedule Based Contracts (Services)
 - Alternative Method
- Depicts incurred costs relative to monthly estimated costs identified in the Contractor's established cost baseline
- Formats may vary slightly between task orders

4. Award Fee

Corporate & Task Order





LCIV Change Management Process

Goal: Reduce the administrative burdens on the Government and the Contractor resulting from the dynamic nature of combat support requirements





Change Management Clause:

IRAQ versus AFGHANISTAN

H.1 Iraq

H.4 Afghanistan





LOGCAP IV
Iraq
H.1 Change
Management





H.1 Change Management

- Defines workload fluctuations considered a part of the anticipated workload
- Also defines workload fluctuations not considered part of the anticipated workload which will require an equitable adjustment
- All changes described in H.1 will be accomplished by contract modification





Change Management

- Five 5 "Changes" under H.1
 - 1) Addition or elimination of an entire site (or sites)
 - 2) Activation or deactivation of a WBS element listed in Technical Exhibit A
 - 3) Increases or decreases to the Augmentation Tables in Technical Exhibit K
 - 4) Department of State Construction projects under PWS 05.01 Camp Construction, exceeding \$750,000
 - 5) Overall Task Order workload fluctuation identified through periodic cost variance analysis

An event, not otherwise covered, that





H.1 Change Management

- Addition or elimination of an entire site (or sites)
 - Technical Exhibit A will be changed to add or remove a FOB(s) and its related services
- 2) Activation or deactivation of a WBS element listed in Technical Exhibit A
 - Technical Exhibit A will be changed to add or remove an "X" for a service (WBS element) at a FOB





Technical Exhibit A - Required Services Matrix

	le from _{Site Name} CTP)	Joint Base Balad	O'Ryan	Ashraf	Al Asad	Basrah						
	Site Location	Balad	Ad Dujayl	Ashraf	Al Asad	Al Basrah	Diamond back	Cobra	Present # Service	Eliminate Services	Added Services	Updated # Service
	Site Code	I001	I002	1003	I004	I049	I050	I051	Locations	"E"	"A"	Locations
05.06.08	Ice Plant.	X			X				10	1	0	9
05.22	Government Support Services.								0	0	0	0
05.22.01	Postal Services.								0	0	0	0
05.22.01.01	Joint Military Mail Terminals (JMMT).	X			A		A		2	0	3	5
05.22.01.02	Army Post Office (APO).	X			A	X	A		20	9	2	13
05.22.01.03	Satellite APO Postal Services.	A		E					12	12	1	1
06.50	Iraq- Corps Logistics Services Support (CLSS) Distribution Center								0	0	0	0
06.57	Field Maintenance								0	0	0	0
06.57.01	Field Maintenance (Operate)								0	0	1	1
06.57.02	Field Maintenance (Augment)	X			X	A	A		9	2	13	20
07.50	Iraq-Theater Transportation Mission								0	0	0	0
07.50.01	Common User Land Transport (CULT) Operations	X			X	X		A	20	9	4	15
07.50.02	Material Handling Equipment (MHE).	X			X	X		A	20	3	5	22
07.53	Recovery Operations	X			X	Е			14	6	5	13
08.02	Procurement and Supply Management	X		Е	Х	X	A	A	36	12	4	28
08.03	Management and Administration	X		Е	X	X	A	A	36	12	4	28





H.1 Change Management

- 3) Increases or decreases to the Augmentation Tables in Technical Exhibit K
 - Technical Exhibit K will be changed to reflect increases or decreases in the number of personnel required to augment the WBS elements listed in Technical Exhibit K
 - 4) Department of State Construction projects under PWS 05.01 Camp Construction, exceeding \$750,000





Technical Exhibit K — Augmentation Tables

06.50.01.02 Joint Distribution Center (JDC)

Site	Army MOS	Pay-grade	QTY	Function
	88H40	E7	2	Transportation Clark /
I004 - Al Asad	88H10	E4	8	Transportation Clerk / Logistics Coordinator
	88N10	E4	4	Logistics Coordinator
	88H40	E7	2	Transmortation Clark /
I039 - Marez	88H10	E4	8	Transportation Clerk / Logistics Coordinator
	88N10	E4	4	Logistics Coordinator



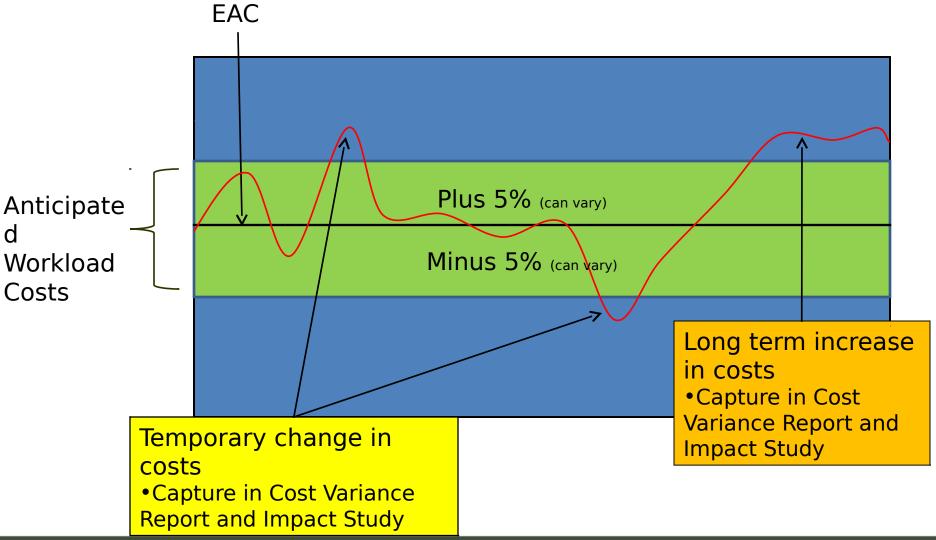


H.1 Change Management

- 5) Overall Task Order workload fluctuation identified through periodic cost variance analysis
 - Cost variance resulting from workload changes, or Government directed changes, is considered to be part of the anticipated workload so long as it is within plus or minus 5% (can vary by Task Order) of the Task Order Estimate at Completion (EAC)
 - Process for determining if a cost adjustment is warranted is defined in the contract
 - Any renegotiation of fee base, not fee amount
 - Will be prospective; not retrospective











- Cost variance analysis process for determining adjustments
 - Contractor shall use cost accounting techniques and metrics to measure and track cost variances across the Task Order as compared to the Task Order estimated cost base
 - Contractor shall establish a cost baseline reflecting its monthly budgeted costs for the Period of Performance (POP)
 - Cost baseline will be validated by DCAA





- Cost variance analysis process for determining adjustments (continued)
 - Contractor shall submit a monthly Cost Variance Report to PCO
 - Depicts incurred costs relative to monthly estimated costs identified in the Contractor's established cost baseline (contractor's cost baseline covered on previous slide)
 - Template attached to Task Order





FOB 1 O&M B	odget - Base Year													
PWS Paragraph#	PWS DESCRIPTION	Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12	Annua Budgete Cost
05.06.08	Ice Plant.													
05.22	Government Support Services.													
05.22.01	Postal Services.													
05.22.01.01	Joint Military Mail Terminals (JMMT).													
05.22.01.02	Army Post Office (APO).													
05.22.01.03	Satellite APO Postal Services.													
06.50	Iraq-Corps Logistics Services Support (CLSS) Distribution Center													
06.50.01	Joint Distribution Center (JDC).													
06.50.01.01	Joint Distribution Center (JDC) (Operate)													
06.50.01.02	Joint Distribution Center (JDC) (Augment)													
06.50.02	Forward Redistribution Point (FRP).													
06.50.02.01	Forward Redistribution Point (FRP) (Operate)													
06.50.02.02	Forward Redistribution Point (FRP) (Augment)													
06.50.03	Supply Support Activity (SSA).													
06.50.03.01	Supply Support Activity (SSA) (Operate)													
06.50.03.02	Supply Support Activity (SSA) (Augment)													
06.50.04	Central Receiving Shipping Point (CRSP)													
	Expeditionary Sustainment Command (ESC) Headquarters Container													
07.55.01	Inventory/Data Management													
08.02	Procurement and Supply Management													
08.03	Management and Administration													
	SUBTOTAL													
	Prime Contractor Overhead and G&A													
	Prime Contractor Facilities Capital Cost of Money													
	TOTALCOST													





LOGCAP IV COST VARIANCE & ANALYSIS REPORT

Contract Information		Ta	sk Order Information	CLIN Information					REPORTING PERIOD		
Contractor Name	Contract#	Task Order#	Task Order Description	CLIN#	CLIN Price (\$)	CLIN Funding (\$)	Period Of Performance (PoP)	MONTH	YEAR		
					\$	\$					

		Month (Current) Cumulative to Date							Total POP							
		Cost				Cost Variance			Total For				Cost Variance			
						Quarterly Only						Quarterly Only		rly Only		
PWS Paragraph				Total Cost		ACTUAL COST OF WORK PERFORM ED (ACWP		Workload & Directed Change Related Cost Variance	Other Cost		ACTUAL COST OF WORK PERFORM ED (ACWP)	ETC	EAC	Total Cost Variance	Workload & Directed Change Related Cost Variance	Other Cost Variance
05.06.08	Ice Plant.															
05.22	Government Support Services.															
05.22.01	Postal Services.															
05.22.01.01	Joint Military Mail Terminals (JMMT).															
05.22.01.02	Army Post Office (APO).															
05.22.01.03	Satellite APO Postal Services.															
06.50	Iraq- Corps Logistics Services Support (CLSS) Distribution Center															
06.50.01	Joint Distribution Center (JDC).															
06.50.01.01	Joint Distribution Center (JDC) (Operate)															
06.50.01.02	Joint Distribution Center (JDC) (Augment)															
06.50.02	Forward Redistribution Point (FRP).															
08.02	Procurement and Supply Management															
08.03	Management and Administration															
	SUBTOTAL															
	Prime Contractor Overhead and G&A															
	Prime Contractor Facilities Capital Cost of Money															
	TOTAL COST			1						I						ı





- Cost variance analysis process for determining adjustments (continued)
 - Contractor shall submit a quarterly Impact Study to PCO
 - Impact Study identifies and explains the causes of cost variance
 - Prepare in sufficient detail to allow DCAA audit and technical evaluation





- Cost variance analysis process for determining adjustments (continued)
 - Impact Study Cont.
 - Due the 15th of the month following the end of the reporting period
 - Template attached to Task Order
 - Explains the significant factors and relationship to the cost variances.
 - The contractor should apply the 80/20 concept to addressing major contributors.





LOGCAP IV
Afghanistan
H.4 Change
Management





LCIV Pre-negotiated FOBs FOB Construction — O&M Services

Supported "Band" Populations

- Band 5 300
- Band 4 1,000
- Band 3 4,500
- Band 2 12,000
- Band 1 20,000







- Cost Base for Fee calculation will only be modified under the following conditions:
 - Increases or decreases in the population of the Band which exceed +/- 25% of the Band Population Base
 - Band Population Base was established at the time of contract award.
 - Band Population reported monthly and compared to Band Population Base
 - Within +/- 25% considered normal workload fluctuations
 - Adding a completely new task (or removing) from Tech A.1





- Cost Base for Fee calculation will only be modified under the following conditions (cont.):
 - Adding work under PWS 05.01.05 Refurbishment
 - Construction efforts modifying of adding to existing structures
 - Changes in GFE which is substantial in nature
 - Other changes IAW FAR 52.243-2
 - Adding a "child" PWS paragraph when "parent" not awarded.





LCIV Pre-Negotiated Services Matrix

Afghanistan Technical Exhibit A.1

1. CONSTRUCTION PARAGRAPHS

	No. of contrast of the contras	Band 1	Band 2	Band 3	Band 4	Band 5
	Planning Population	20,000	12,000	4,500	1,000	300
05.01.01	Life Support Areas	X	Х	X	Х	X
05.01.02	Computer Aided Drafting and Design	X	Х	Х		
05.01.03	General Construction	X	Х	Х	X	X

2. OPERATION AND MAINTENANCE (O&M) PARAGRAPHS

		Band 1	Band 2	Band 3	Band 4	Band 5
	Planning Population	20,000	12,000	4,500	1,000	300
05,02	Facilities Management	X	Х	Х	Х	Х
05.02.01	Master Schedule Of Work (MSOW)	X	Х	X	X	Х
05.02.02	Service Orders	X	Х	X	X	Х
05.02.03.01	Repair and Minor Construction	X	Х	Х	Х	Х
05.02.03.08	Barrier Maintenance	Х	Х	Х	Х	Х
05.02.03.10	Perimeter Fencing	X	X	X	Х	Х
05.02.03.11	Drainage Systems	X	X	Х	X	
05.02.03.12	Dust Abatement	X	Х	Х	Х	
05.02.04	Chemical Latrines/Hand Wash Stations	X	Х	Х	Х	Х
05.02.05	Shower, Latrine/Ablution Unit	X	X	Х	Х	X
05,02.06	Signs	Х	Х	X	Х	
05.02.07	Technical Inspections	X	Х	Х	X	Х
05.02.08	Reefer Operations and Maintenance	X	Х	X	Х	
05.02.09	Clamshell, Tent, and Canvas Repair	X	Х	X	Х	Х
05.03	Hazardous Material (HAZMAT)/Hazardous Waste Management	X	X	X	X	Х
05.04.01	Pest Management	X	Х	X	X	X
05.04.02	Pesticide Certification for Restricted Pesticides	X	X	X	X	Х
05.05.01	Laundry Operations	X	X	Х	X	
05.05.01.01	Specialized Laundry Operations	X	Х	Х	Х	
05.05.01.02	Medical Laundry Service	X	Х	Х	Х	
05.05.01.03	Self-Service Washers					Х





Cost Variance Analysis Report Afghanistan

- Bi-Monthly
- Management tool for determination of award fee and past performance
- Uses additional cost element detail



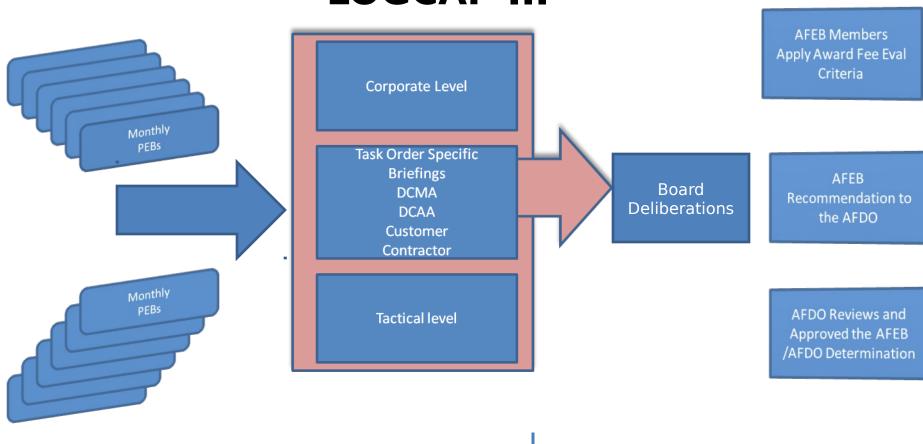


LOGCAP III IV
Award Fee
CPAF Task
Orders





LOGCAP III



OPEN SESSION

CLOSED SESSION





LOGCAP IV



15%

Corporate Level Scheduled Annually

AFEB Members
Apply Award Fee

Evaluation Criteria

Briefings DCMA DCAA Customer Contractor

Board <u>Delibe</u>rations AFEB Recommendation

To the AFDO





Tactical level Scheduled every six months



AFDO Reviews and Approves the AFEB

/AFDO Determination

OPEN SESSION

CLOSED SESSION





Questions